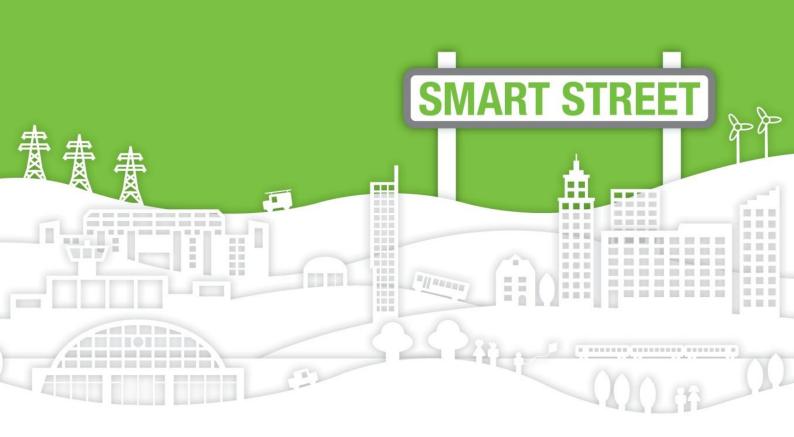


**Smart Street** 

Project Progress Report (PPR)

Version 1.0

19 June 2017



# **VERSION HISTORY**

Version	Date	Author	Status	Comments
V0.1	1/6/2017	B Ingham	First draft	
V 0.2	12/06/2017	B Ingham	draft	Revised following comments on draft V0.1
V.2.0	15/06/17	B Ingham	For approval	Revised following comments on draft, issued for approval

# **REVIEW**

Name	Role	Date
Andrew Howard	Innovation programme manager	15/06/2017
Paul Turner	Innovation Delivery Manager	15/06/2017

# **APPROVAL**

Name	Role	Signature & date
Steve Cox	Engineering & Technical Director	
Matthew Sweeney	Finance business partner	

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# **GLOSSARY OF TERMS**

Abbreviation	Term
APN	Access Point Network
C <sub>2</sub> C	Capacity to Customers (Electricity North West second tier LCN Fund project)
CEP	Customer engagement plan
CLASS	Customer Load Active System Services (Electricity North West second tier LCN Fund project)
CVR	Conservation voltage reduction
DINIS	Distribution network information system
DNO	Distribution network operator
DPS	Data protection statement
ECP	Engaged customer panel
FAT	Factory acceptance test
GM	Ground mounted
HV	High voltage
ICCP	Inter control communication protocol
IFI	Innovation Funding Incentive
ITT	Invitation to tender
LCT	Low carbon technology
LV	Low voltage
NMS	Network management system
O/H	Overhead
SAT	Site acceptance test
QUB	Queen's University Belfast
SDRC	Successful delivery reward criteria
SDRC output	Discrete evidence of attainment or part attainment of an SDRC as defined in the project direction
SP5	Spectrum Power 5
U/G	Underground
UoM	University of Manchester
U3A	University of the third age
VT	Voltage transformer
VVC	Voltage Var Control

### 1 EXECUTIVE SUMMARY

Funded by Ofgem's Low Carbon Networks Second Tier funding mechanism, the Smart Street project was authorised to commence in December 2013 and is now due to complete in April 2018. The project is being undertaken by Electricity North West and key partners.

Utilising the most advanced technology developed for LV network management, Smart Street challenges current operational practices and demonstrates how to optimise HV and LV networks in real time.

The Smart Street method combines the concepts of interconnection of networks, developed within the C<sub>2</sub>C project, and elements of the voltage control technologies developed by Electricity North West under the First Tier of the LCN Fund. The project utilises advanced real time optimisation software to simultaneously manage HV and LV network assets to respond to customers' changing demands in the most efficient end-to-end manner. The three key incremental steps in the Smart Street method are the application of:

- Co-ordinated voltage control, using transformers fitted with on-load tap changers and capacitors, across HV and LV networks
- Interconnecting traditionally radial HV and LV circuits and assuming control of these networks within the Electricity North West control room
- Real time co-ordinated configuration and voltage optimisation of HV and LV networks.

Enhancing existing networks in this way enables accelerated connection of clusters of low carbon technologies (LCTs) that contribute to emission reduction targets. Smart Street is a low risk, transferable, non-intrusive method which is an alternative first intervention to traditional network reinforcement. It is envisaged that the Smart Street method will release capacity up to four times faster and 40% cheaper than traditional reinforcement techniques for LCT clusters. Smart Street's optimisation software is expected to deliver conservation voltage reduction to improve the energy efficiency of customers' electrical appliances, reducing energy up to 3.5% per annum, and lowering network losses by up to 2% per annum across HV and LV networks. This will deliver recurring financial savings for customers, without degradation to the quality of customers' supplies.

During the Smart Street project, communications from customers in the trial areas will be monitored to collect quantitative customer information. The project team will also hold a series of customer focus groups, with individuals recruited from within the trial areas, to collect qualitative customer information. In addition, the team will utilise outputs from the CLASS survey, which was designed to establish the customer experience of a change in supplied voltage. These findings support Smart Street customer research.

### **Progress to date**

The project was granted a four-month extension including a variance to project management costs on 9 March 2016. The project costs to date are £7,681k with completion costs estimated to be £8,648k of the £9,550k budget including contingencies.

This report is the Seventh project progress report and covers the period December 2016 to May 2017 inclusive. The key highlights to date are:

### Installation plan

The installation programme was completed in January 2016 in line with the four-month project extension. A small number of equipment issues continue to arise on the trial networks which have been resolved within the project budget with no impact to the project timescales. These are detailed in Section 6 of this document.

### **Spectrum Power 5**

The installed system continues to operate to optimise the network utilising the installed equipment in line with the project trials.

### Trials and research

The trial and research workstream has continued (detail in Section 2.3) with the trials; the optimisation software has been run in closed loop mode and has operated to optimise the networks involved in the project. System data has been extracted and passed to the project's academic partners for analysis, copies of which are available on the <a href="website">website</a>. The initial analysis of this data has been completed and the reports on the findings can be found on the project website. Following this initial work, and in consultation with the project academic partners, the parameters for the Voltage Var Control (VVC) have been adjusted

### **Customer engagement**

- A series of focus groups with customers were held mid trial to elicit feedback about any
  perceived effects on the electricity supply. Participants perceived they had not detected
  any change in power quality or a decline in service since commencement of the trials.
- The customer workstream has continued liaise closely with the customer contact centre (CCC) to ensure customer enquiries associated with any aspect of this project are captured and appropriately managed.
- The customer workstream has continued to work closely with the technology workstream to ensure that technological challenges have been overcome without any detrimental impact to customers.

### Leaning and dissemination

In addition to continued dissemination, knowledge sharing with stakeholders, regular updates on the project website and social media, learning and dissemination activities this reporting period include:

- Sixth Smart Street six-monthly progress report published on the Smart Street website
- Hosted the Smart Street Technical Workshop

During the reporting period the project has delivered eight SDRC outputs detailed in Section 5.

Figure 1.1: SDRCs delivered during the reporting period

Milestone	Workstream	Completion date
Project progress reports published on Smart Street website (December 2016 PPR)	Research/ trials	Dec 16
Publish interim HV and LV voltage and configuration optimisation study report	Research	Feb-17
Publish interim design and operation of interconnected LV networks study	Research	Feb-17
Publish interim cost benefit assessment study	Research	Feb-17
Publish interim carbon impact assessment report	Research	Feb-17
Publicise Smart Street via internal comms	Dissemination	Feb-17
Publish fourth advertorial	Dissemination	Feb-17
Second Smart Street knowledge sharing event	Dissemination	Feb-17

During the next reporting period the project will deliver one SDRC outputs in line with the approved extension period.

Figure 1.2: SDRC look ahead

Milestone	Workstream	Completion date
Publish seventh project progress report	Dissemination	June 17

### Summary of key risks

Project risks are monitored on a continuous basis, including the potential risks that were documented in the full submission. The status of these is described in Section 4.

### Summary of key learning outcomes delivered in the period

A detailed description of the project's learning outcomes can be found in Section 6; the areas where learning has emerged are summarised below:

- Customer perception of power quality is generally associated with unplanned interruptions
- Customer views about projected changes in electricity demand vary

### 2 PROJECT MANAGER'S REPORT

### 2.1 General project management

The most significant project management activities undertaken during the reporting period are listed below:

- Project monitoring and control
- Continued stakeholder engagement and management
- Monitoring ongoing trials and responding to any arising issues

During the reporting period the project emphasis has focused on ensuring the satisfactory operation of the equipment during the ongoing trials. The customer workstream has continued to monitor enquiries relating to the on-going operation of the project systems. Spectrum 5 continues to run successfully in both closed and open loop mode in line the project trials.

During the next reporting period the most significant project management activities will be:

- Managing and dealing with network issues as and when they arise
- Project monitoring and control
- Continued stakeholder engagement and management
- Oversee monitoring of the Smart Street network in the six trial areas which includes maintaining good levels of communication with business as usual colleagues
- Monitoring the on-site trials and data recovery for analysis by the universities
- Begin preparations for the project closedown phase.

There are no other project management risks or issues associated with delivery of a project SDRC or maintaining consistency with the full submission.

### 2.2 Technology workstream

The most significant technology workstream activities during the reporting period are listed below:

Continued monitoring of system performance and equipment

 Scheduled any network changes in response to data analysis eg change off load taps if data collected indicates scope for this.

During the next reporting period, the technology workstream's significant activities will be:

- Continued monitoring of system performance and equipment
- Begin to make arrangements for the decommissioning stage of the project

All SDRCs associated with the above activities are complete or on track to the plan.

#### 2.3 Trials and research workstream

The most significant trials and research workstream activities during the reporting period are listed below:

- Continuation of the live trials
- Publication of the trial data on the Smart Street website
- Analysis of initial data gathered from the trial areas
- Modification of the trial parameters based on the findings of the initial academic review of the data.

All SDRCs associated with the above activities are complete or on track. During the next reporting period, the trials and research workstream's significant activities will be:

- Continuation of live trials and publication of the generated data on the Smart Street website
- Transference of the trial data to the academic partners to allow analysis of the benefits
- Modification of the trial parameters based on the ongoing academic review of the data

There are currently no trials and research risks or issues associated with delivery of a project SDRC or maintaining consistency with the full submission.

### 2.4 Customer workstream

The most significant customer workstream activities completed during this reporting period are listed below:

- A key hypothesis of Smart Street is that customers will not perceive any change in their electricity supply as a result of the trials. In January a series of focus groups were held with customers in each trial region to understand whether they had noticed any changes in power quality since the trials began. Overall, participants perceived that power quality was very high and had not detected any change in power quality or a decline in service since the Smart Street trials commenced. These findings represent the first phase of customer research during the Smart Street trials, to proactively assess perceived changes to power quality as a consequence of implementing voltage optimisation techniques.
- The customer workstream has continued to work closely with the customer contact centre (CCC) to ensure that customer enquiries associated with any aspect of this project are captured and managed. There have been no customer enquiries concerning Smart Street during this reporting period.
- The customer workstream continues to work closely with the technology workstream to ensure that technological challenges are overcome, as they arise, thus negating detrimental customer impact. There has been no customer contact about any aspect of the Smart Street trials during this reporting period..

During the next reporting period the customer workstream's significant activities are as follows:

 The next phase of research with customers will be conducted following completion of the trials and will focus on perceived customer impact over the entire trial period and changes following cessation of the technique. It is expected to provide further evidence to prove the hypothesis that customers will not perceive a change in their electricity supply from the application of the Smart Street method.

### 2.5 Leaning and dissemination workstream

The key activities undertaken by the learning and dissemination workstream during the period are summarised below:

- Organised the Smart Street Technical Workshop
- Presented the Project to the IET Retired Member Group for Mersey and West Cheshire

Additional internal dissemination activities included:

Ongoing advice and support to operational staff working on and around the trial areas.

**Regular updates to the Smart Street website**: Throughout the reporting period, the project website has been updated regularly with project outputs at: <a href="www.enwl.co.uk/smartstreet">www.enwl.co.uk/smartstreet</a>.

**Social media forums exploited:** To ensure that the key messages from Smart Street are disseminated as widely as possible, the project team is using a range of social media outlets to communicate Smart Street-related information, specifically:









**Internal Electricity North West social media:** To improve information sharing within the business, regular use is made of internal social media.

In the next reporting period, the learning & dissemination workstream will undertake the following activity:

Publish the seventh monthly Project Progress Report.

There are currently no customer risks or issues associated with delivery of a project SDRC or maintaining consistency with the full submission.

### 3 CONSISTENCY WITH FULL SUBMISSION

At the end of this reporting period, it can be confirmed that the Smart Street project is being undertaken in accordance with the full submission.

### 4 RISK MANAGEMENT

#### **Definition of risk status**

**Open**: Accepted risk that needs visibility until such time that it is no longer a risk to the project. No further preventative actions identified or implemented.

**Controlled**: Risk with mitigating actions put in place to alleviate the possibility of an occurrence. Preventative actions identified or implemented to help manage the risk.

**Closed**: Potential of the risk occurring has passed or changes have been made to the project so that there is no longer a risk.

#### 4.1 Current risks and issues

There are currently no uncontrolled risks that could impede the achievement of any of the SDRCs outlined in the project direction, or which could cause the project to deviate from the full submission.

# Risk 8 – Risk that customers in the trial areas perceive a change to their electricity supply leading to hypothesis failure and potential adverse publicity for Smart Street. *Status: Open*

As part of proving the hypothesis that no change will be perceived by customers, the project team will carry out ongoing monitoring via the customer contact centre. Following any notification of a perceived change, extra monitoring equipment will be installed to validate the claim and ensure that the perceived change is not due to the customer being sensitised to the trial. In addition, the customer surveys designed for CLASS include control groups that can be used to benchmark any survey responses that are obtained from the trials. To further qualify the customer experience, focus groups will be held in the latter part of the second year of the trial period with customers from each of the Smart Street trial locations. Feedback from the first of these panels shows that customers have not experienced any adverse effects on the quality of their supply.

# Risk 11 – Risk that external factors, not directly influenced by the trials or related to Smart Street, could cause customers to become negative towards Electricity North West or LCN Fund projects. *Status: Open*

The Smart Street project team are working closely with the Electricity North West press office to identify any potential issues and formulate targeted communications to proactively minimise any adverse impacts to Smart Street.

# Risk 13 – Risk that the University of Manchester or Queen's University, Belfast undergo personnel changes during the project, leading to loss of specific skills which could impact the quality of deliverables. *Status: Controlled*

Work packages agreed with the universities have defined the tasks for which each university is responsible. All research activities are being undertaken in a collaborative manner, with the involvement of multiple individuals across both academic institutions to minimise the risks associated with the movement of research teams. During the project the lead researcher, Dr Nando Ochoa, has moved to a new position at the University of Melbourne. However he continues with the oversight of the Smart Street research activities remotely.

# Risk 14 – Risk that the high volume of LCN Fund events will dilute the effectiveness of dissemination activities leading to lower than expected value derived from Smart Street being achieved. *Status: Controlled*

Strong project branding has been developed along with key messages and high quality dissemination materials to ensure that Smart Street is clearly differentiated and reaches the right audience. Choice of dissemination media is being optimised to achieve maximum reach and coverage. Throughout the project the learning and dissemination approach will be

tailored to meet the needs of each stakeholder group. In addition to the publication of learning materials through social media and online, industry wide and bespoke knowledge sharing events will take place.

# Risk 15 – Risk that the varied interests of the stakeholders prevents knowledge from being disseminated effectively leading to the learning outcomes from Smart Street not being maximised. *Status: Controlled*

During the Smart Street mobilisation, multiple communication channels and a range of stakeholders have been identified to maximise Smart Street dissemination outcomes. A Smart Street project partner event has been held to open communication channels between all parties and this will be followed by quarterly steering group meetings. Dissemination of knowledge forms a key part of each project steering group to ensure all internal stakeholders are aware of the outcomes of the project.

### Risk 21 – Risk of signal strength issue with LYNX devices. Status: Controlled

Variable signal strength was experienced at some LYNX locations. Kelvatek have supplied a quantity of alternative high gain aerials and aerial pillars for such locations.

Ongoing monitoring of individual signal strength performance will be conducted during the trial period. A small number of Lynx sites are still experiencing difficulties in maintaining consistent signal strength despite having the external aerials fitted. Working with Vodafone we have identified that the only way to further improve signal quality at these sites is to utilise roaming SIMs. However this change would entail modifications to the RTUs and ENWLs APN and so is not feasible within the constraints of the project. The intermittent signal of these few units will not impact on the validity of the trials.

### Risk 26 – Risk that all LYNX devices are not installed by trial go live. Status: Closed

After rollout of LYNX devices and during the testing phase, six out of the 42 units installed failed due to water ingress. All units were recovered for investigation and it was established there was a design issue that affected the bell housing of some of the units. This has been resolved by an improved bell housing design and a sealed antenna cable. A routine inspection of link boxes is being conducted during the trial period to confirm that this issue is resolved. All link boxes have now been installed and inspections indicate no recurrence of the water ingress issue. Inspections will continue into the winter period to ensure that the worsening climatic conditions do not lead to any issues, although it is not envisioned that there will be any impact. We are however confident that the modifications have resolved this issue. Following checks throughout the winter period no evidence of significant water ingress was found.

# Risk 32 – Concerns raised over the interlocking on the HV GM capacitor banks. *Status: Controlled*

Following the energisation of the capacitor banks during the previous reporting period concerns of the suitability of the interlocking arrangements have been raised by ENW's system operations section. As such the devices were temporarily taken offline while modifications were made to alleviate the concerns.

### 5 SUCCESSFUL DELIVERY REWARD CRITERIA

During the reporting period, eight planned SDRCs were delivered. This is detailed in Figure 5.1 below.

Figure 5.1: SDRC delivered in reporting period

Milestone	Workstream	Completion date
Publish sixth project progress report	Dissemination	Dec '16
Publish interim HV and LV voltage and configuration optimisation study report	Research	Feb-17
Publish interim design and operation of interconnected LV networks study	Research	Feb-17
Publish interim cost benefit assessment study	Research	Feb-17
Publish interim carbon impact assessment report	Research	Feb-17
Publicise Smart Street via internal comms	Dissemination	Feb-17
Publish fourth advertorial	Dissemination	Feb-17
Second Smart Street knowledge sharing event	Dissemination	Feb-17

The SDRC planned for the next reporting period can be seen in Figure 5.2 below.

Figure 5.2: SDRC look ahead

Milestone	Workstream	Completion date
Publish seventh project progress report	Dissemination	June 17

During the next reporting period none of the SDRCs are forecast to be delivered at variance to the dates contained within the project plan appended to the full submission.

### 6 LEARNING OUTCOMES

A project website has been established as a repository for sharing project learning to interested stakeholders. The learning outcomes during the period are described below.

**Lesson 1:** Customer perception of power quality is generally associated with unplanned interruptions

In order to evaluate perceptions of power quality at mid-trial, customers were first asked to consider their definition of power quality and how an improvement or deterioration might manifest itself. The majority of customers defined power quality in terms of reliability and consistency of supply; perception of power quality was most often associated with the absence or presence of unplanned interruptions. Reliability of supply was generally very high among ECP members and consequently, they considered their power quality to be extremely high.

The distribution industry has a much wider definition of power quality than availability of supply; as such the panel was specifically prompted to consider dips or spikes in supply and encouraged to think about how these conditions might manifest in flickering or dimming of lights or changes in appliance performance. Few panellists had observed these effects; however, these events had no negative impact on customers' perception of power quality at their respective properties.

### Lesson 2: Customer views about projected changes in electricity demand vary

The ECP's expectation and acceptance of the view that electricity demand will significantly increase in the future was varied. There was particular differentiation by age, based on past experiences and future concerns. Some older customers stated that the projected changes in demand were unlikely to present a problem in their lifetimes and were a greater consideration for younger generations. Because they felt that they were unlikely to be affected personally, these members were generally unconcerned about future energy challenges. Older panellists also tended to believe that supply had already improved significantly over the years and they no longer expected blackouts. This older demographic also no longer expect to call on the DNO to respond to blown fuses, as a result of having overloaded their own service. This assumption was generally not because of improvements made to their own installations, but a supposition that the network had been upgraded to accommodate more appliances and therefore greater demand. As such, these panellists generally assumed that technological advances would continue this trend for increased reliability and continuous supply.

Younger panel members (those most likely to adopt LCTs in the future) were more inclined to engage about the expected challenges of meeting demand in the future and were therefore, more receptive to initiatives that support improved reliability of supply and greater efficiency from avoidance or deferment of costly network reinforcement.

#### **Lesson 3:** Customer awareness of installation works or street furniture

Smart networks of the future are likely to require more local street furniture and as such, the ECP was encouraged to express their views on the subject. While this questioning was outside the scope of research to test the hypothesis, it was useful in the context of the discussion and enhances learning about customer perception of DNOs installing more street furniture to facilitate improvements in service.

When questioned, only a small number of panellists had noticed new cabinets; however; none had attributed them to Smart Street. These individuals had given no particular thought to the presence or appearance of the new street furniture and had assumed it was associated with the telecoms sector.

This feedback is encouraging and supports learning attained during the technology installation phase of the project, when it became apparent that any objection to the presence of new equipment is only likely to arise when apparatus is located in the immediate vicinity of a customer's property. There is also evidence of a greater potential for resistance among domestic customers than from businesses and the likelihood of objections to new street furniture appears to be higher in more affluent residential areas. Customer concerns largely relate to aesthetics, specifically when cabinets are visible from their property. The location of new equipment, housed in small cabinets, can also cause anxiety where the perception is that it could present a congregation point for youths and thereby encourage antisocial behaviour.

### 7 BUSINESS CASE UPDATE

Electricity North West is not aware of any developments that have taken place since the issue of the project direction that affect the business case for the project.

### 8 PROGRESS AGAINST BUDGET

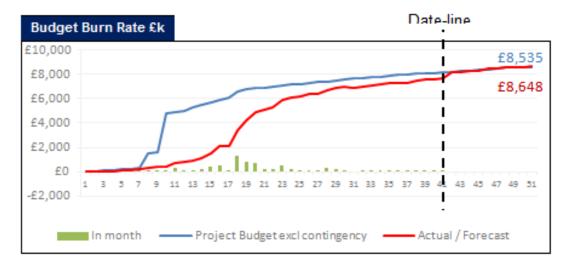
The original project budget as defined in the project direction is shown in Appendix A.

Project expenditure compared to baseline forecast is summarised below at the cost category level and in Appendix B at project activity level. The report includes expenditure up to and including 30 May 2017.

Figure 8.1: Project expenditure

£'000s	Spend to date Total Project			ct			
Excluding Partner Funding Ofgem Cost Category	Actual	Plan	Variance	Forecast	Plan	Variance	%
Labour	1,753	1,714	-38	1,975	1,888	-87	-5%
Equipment	3,183	3,205	22	3,273	3,235	-38	-1%
Contractors	1,531	1,912	380	1,939	1,960	21	1%
П	1,051	1,090	38	1,099	1,090	-9	-1%
Contingency	0	1,014	1,014	0	1,015	1,015	100%
Decommissioning	1	0	-1	39	39	0	0%
Other	161	249	89	324	323	0	0%
Total	7,681	9,184	1,503	8,648	9,550	902	9%

The actual spend to date is £7,681k with the forecast at completion cost now £8,648k.



The estimate at completion forecast is currently expected to remain within the original budget of £9,550k including contingency. The project bank statement is shown in Appendix C. The statement contains all receipts and payments associated with the project up to the end of May 2017 including the May 2017 month end transfer.

# 9 INTELLECTUAL PROPERTY RIGHTS (IPR)

Electricity North West is following the default IPR arrangements. The company's IPR approach has been considered in line with current period project deliverables and it has been concluded that the default IPR arrangements apply.

### 10 OTHER

There is no other information at this time that would be relevant to Ofgem in understanding the progress of the project and performance against the SDRCs.

### 11 ACCURACY ASSURANCE STATEMENT

The project team and select members of the Smart Street project steering group, including the lead member of the bid development team, have reviewed this report to ensure its accuracy.

The financial information has been produced by the Smart Street project manager and the project's finance representative who review all financial postings to the project each month. This ensures that postings have been correctly allocated to the appropriate project activity. Issue of the document has been approved by the engineering & technical director.

### APPENDIX A - PROJECT DIRECTION PROJECT BUDGET

£000's

Cofgem Cost Category

Labour

HV & LV Network Management & Interconnection - Labour

Network Configuration & Voltage Optimination - Labour

	-,
HV & LV Network Management & Interconnection - Labour	305
Network Configuration & Voltage Optimisation - Labour	431
Project Management, Planning, Policy and Training - Labour	1,152
Equipment	3,235
Data Preparation - Equipment	285
HV & LV Network Management & Interconnection - Equipment	2,229
HV & LV Voltage Control - Equipment	721
Contractors	1,960
Customer Engagement & Survey - Contractors	110
HV & LV Voltage Control - Contractors	350
LV Network Management & Interconnection - Contractors	161
Network Configuration & Voltage Optimisation - Contractors	381
Peer reviews, support & customer research - Contractors	142
Research -Technical - Contractors	626
Research - CBA & CIA - Contractors	189
ІТ	1,090
Network Configuration & Voltage Optimisation - IT	1,090
Contingency	1,015
HV & LV Network Management & Interconnection - Contingency	272
HV Voltage Control - Contingency	426
Dissemination, Policy, Training & Trials - Contingency	82
Network Configuration & Voltage Optimisation - Contingency	235
Decommissioning	39
Decommissioning	39
Other	323
Technology build and Trials data - Other	87
Landing & Birth and the College	400

Source: Ofgem Schedule to Project Direct - December 2013

Learning & Dissemination - Other

Accommodation - Other

Total

133

103

9,550

# APPENDIX B - DETAILED PROJECTED PROJECT EXPENDITURE

£'000s	Sp	end to da	ite	To	otal Proje	ct		
Excluding Partner Funding Ofgem Cost Category	Actual	Plan	Variance	Forecast	Plan		Variance %	
Labour	1,753	1.714	(38)	1.975	1,888	(87)	-5%	
HV & LV Network Management & Interconnection - Labour	321	305		319	305	(14)		
Network Configuration & Voltage Optimisation - Labour	438	415	( /	440	431	(9)		
Project Management, Planning, Policy and Training - Labour	993	994		1,216	1,152	(64)		
Equipment	3,183	3,205	22	3,273	3,235	(38)	-1%	
Data Preparation - Equipment	169	255	87	204	285	81	29%	
HV & LV Network Management & Interconnection - Equipment	2,203	2,229	26	2,258	2,229	(29)	-1%	
HV & LV Voltage Control - Equipment	811	721	(90)	811	721	(90)	-13%	
Contractors	1,531	1,912	380	1,939	1,960	21	1%	
Customer Engagement & Survey - Contractors	74	85	11	110	110	0	0%	
HV & LV Voltage Control - Contractors	365	350	(15)	367	350	(17)	-5%	
LV Network Management & Interconnection - Contractors	162	161	(2)	162	161	(2)	-1%	
Network Configuration & Voltage Optimisation - Contractors	356	381	25	356	381	25	7%	
Peer reviews, support & customer research - Contractors	68	119		132	142	10		
Research -Technical - Contractors	431	626	196	667	626	(41)	-7%	
Research - CBA & CIA - Contractors	76	189	114	145	189	45	24%	
ІТ	1,051	1,090		1,099	1,090	(9)	-1%	
Network Configuration & Voltage Optimisation - IT	1,051	1,090	38	1,099	1,090	(9)	-1%	
Contingency	0	1,014		0	1,015	1,015		
HV & LV Network Management & Interconnection - Contingency	0	272		0	272	272		
HV Voltage Control - Contingency	0	426		0	426	426		
Dissemination, Policy, Training & Trials - Contingency	0	81		0	82	82		
Network Configuration & Voltage Optimisation - Contingency	0	235	235	0	235	235	100%	
Decommissioning	1	0	1-7	39	39	0		
Decommissioning	1	0	(1)	39	39	0	0%	
Other	161	249		324	323	(0)		
Technology build and Trials data - Other	10	78		87	87	0		
Learning & Dissemination - Other	75	84		134	133	(0)		
Accommodation - Other	75	87	12	103	103	(0)	0%	
Total	7,681	9,184	1,503	8,648	9,550	902	9%	

### APPENDIX C - PROJECT BANK ACCOUNT

The bank statement below details all transactions relevant to the project up to 30 May 2017. This includes all receipts and payments associated with the project up to the 30 May 2017 month-end reporting period.

, —		s Bank	Yesterday's	Statement			N3979	
Statements and Balances								
300002-016 ELECTRIC		VL NO.13 LCNF (SMART) (GBP)						
Date	Туре	Narrative	Value Date	Payments	Receipts	Balance		
)3JAN17		Opening Ledger Balance		•		2,903,092.91 Cr		
9JAN17	CR	INTEREST (GROSS)			616.41	2,903,709.32 Cr		
6JAN17	DR	TO A/C TFR		12,540.35		2,891,168.97 Cr		
		02749020 300002						
9FEB17	CR	INTEREST (GROSS)			614.39	2,891,783.36 Cr		
8FEB17	DR	TO A/C TFR		55,890.72		2,835,892.64 Cr		
		02749020 300002						
9MAR17	CR	INTEREST (GROSS)			550.76	2,836,443.40 Cr		
5MAR17	DR	TO A/C TFR		144,394.95		2,692,048.45 Cr		
		02749020 300002						
0APR17	CR	INTEREST (GROSS)			594.98	2,692,643.43 Cr		
0APR17	DR	TO A/C TFR		111,755.92		2,580,887.51 Cr		
		02749020 300002						
9MAY17		INTEREST (GROSS)			519.53	2,581,407.04 Cr		
5MAY17	DR	TO A/C TFR		19,820.40		2,561,586.64 Cr		
		02749020 300002						
9JUN17	CR	INTEREST (GROSS)			545.44	2,562,132.08 Cr		
9JUN17	DR	TO A/C TFR		71,551.25		2,490,580.83 Cr		
		02749020 300002						
9JUN17		Value of Credits (6)			3,441.51			
9JUN17		Value of Debits (6)		415,953.59	5,441.51			
9JUN17		Closing Ledger Balance		110,700.07		2,490,580,83 Cr		
9JUN17		Closing Cleared Balance				2,490,580.83 Cr		
		Crossing Creater Dutanee				2,		
			*** End of R	eport ***				

# APPENDIX D - RISK LOG

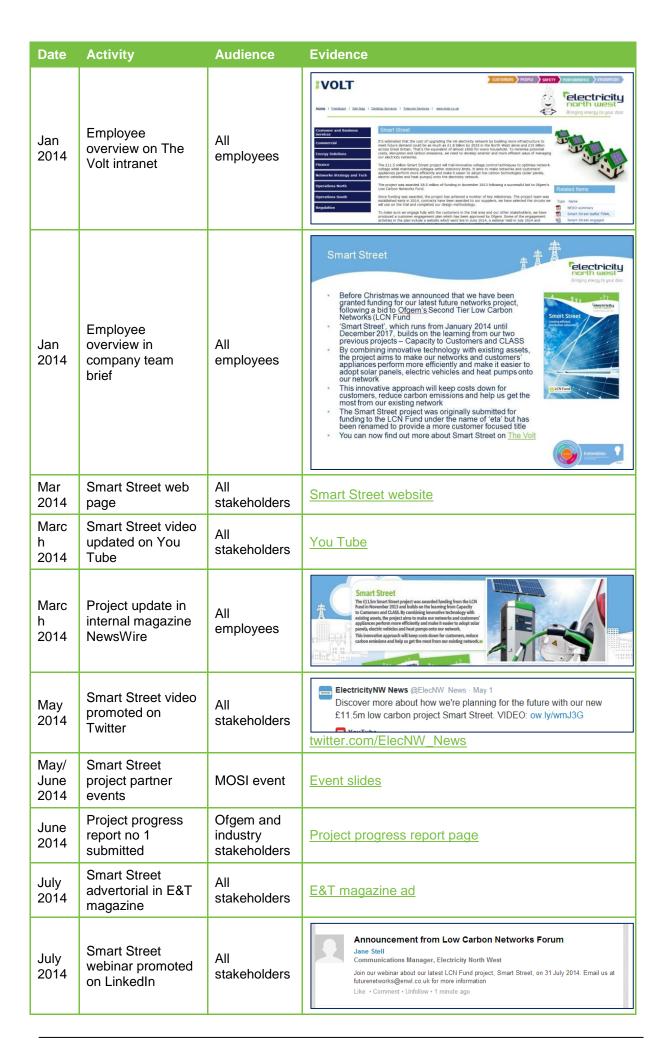
Risk ID	Risk Title	Risk Description	Status
1	Resource mobilisation risk	There is a risk that ENWL and/or Partners are not able to mobilise their resources in time because of other commitments. This may lead to a delay in achieving key milestones and deliverables. (Other)	Closed
2	Extended consultation requirements risk	There is a risk that following preliminary design, planning issues where equipment is proposed to be located could lead to extended consultation requirements. This could compromise optimal equipment positioning and cause delays to the start of the Trial. (Installation)	Closed
3	Not feasible to use existing CLASS and C2C assets risk	There is a risk that the Trial areas selected will not include areas with CLASS or C2C leading to a lost opportunity to gain further value from utilising existing assets. (Other)	Closed
4	Suitable equipment vendors risk	There is a risk that a lack of suitable equipment vendors may result in a poor response to Invitations for Tenders, leading to reduced competitiveness of quotes and reduced value for money. (Procurement)	Closed
5	Delivery lead times risk	There is a risk that actual product delivery lead times may be greater than planned due to supply constraints around some of required technologies eg On Load Tap Changing Transformers, Capacitors, Link Box Switches and RTUs which could lead to installation delay and start of the Trial. (Procurement)	Closed
6	Optimisation software delivery	There is a risk that the vendor does not achieve delivery and installation of the Optimisation software or that there are potential constraints with ENWL NMS configuration and commissioning. This could lead to a delayed start of the eta Trials. (Installation)	Closed
7	Technologies or software performance risk	There is a risk that new technologies or software installed do not perform as expected in commissioning stage leading to delays to commencing the Trial and potentially impacting the quality of eta outputs. (Installation)	Closed
8	Customer perceive change to electricity supply	There is a risk that customers in the Trial areas perceive a change to their electricity supply leading to hypothesis failure and potential adverse publicity for eta. (Other)	Open
9	Survey group representation	There is a risk that the survey group does not form a representative sample of either the ENWL or GB customer base. (Other)	Closed

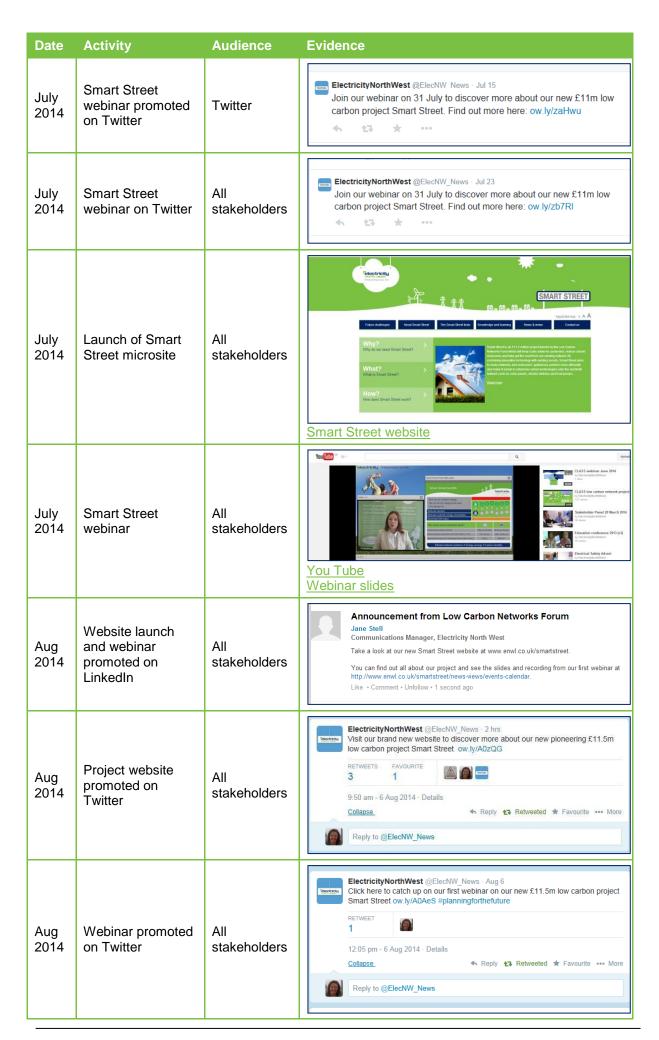
Risk ID	Risk Title	Risk Description	Status
10	Out of limit voltages	There is a risk that some industrial customers have transformer winding ratios of 11000/415 leading to out of limit voltages on their networks. (Other)	Closed
11	External factors risk	There is a risk that external factors, not directly influenced by the Trials or related to eta, could cause customers to become negative towards ENWL or LCN Fund projects. (Other)	Open
12	Customer confusion due to other initiatives	There is a risk that there may be some confusion among customers due to other ongoing government initiatives, eg The Green Deal and Smart Metering roll out program. This could lead to customer engagement being adversely affected.  (Recruitment)	Closed
13	Risk of university personnel changes	There is a risk that the University of Manchester or Queen's University, Belfast undergo personnel changes during the Project, leading to loss of specific skills which could impact the quality of deliverables. The lead researcher, Dr Nando Ochoa, has now moved to a new post at the University of Melbourne, however he continues to oversee the project (Other)	Open
14	Dilution due to high volume of LCNF events risk	There is a risk that the high volume of LCN Fund events will dilute the effectiveness of dissemination activities leading to lower than expected value derived from eta being achieved. (Other)	Open
15	Effective knowledge dissemination	There is a risk that the varied interests of stakeholders prevents knowledge from being disseminated effectively leading to the learning outcomes from Smart Street not being maximised (Other)	Open
16	Weezap/lynx delivery dates	The PM has concerns regarding delivery of the first batch of weezap/lynx devices. During a recent factory visit it was apparent that Kelvatek's manufacturing capability was less well developed than anticipated. Despite this Kelvatek has assured the PM that 10 production units wil be delivered by the end of July.	Closed
17	Signing of contract for supply of capacitors	There is a concern that the contract for the supply of capacitors is not signed by the end of July due to contractual issues with the bids	Closed
18	Hv ground mounted capacitor sites	Due to the HV ground mounted capacitors being larger than anticipated in the bid document some may need sited outside of existing substations. Also capacitors require ly supplies.	Closed
19	Signal strength issues with EPM's and LV Capacitors	Devices not communicating with the server due to poor signal strength	Closed

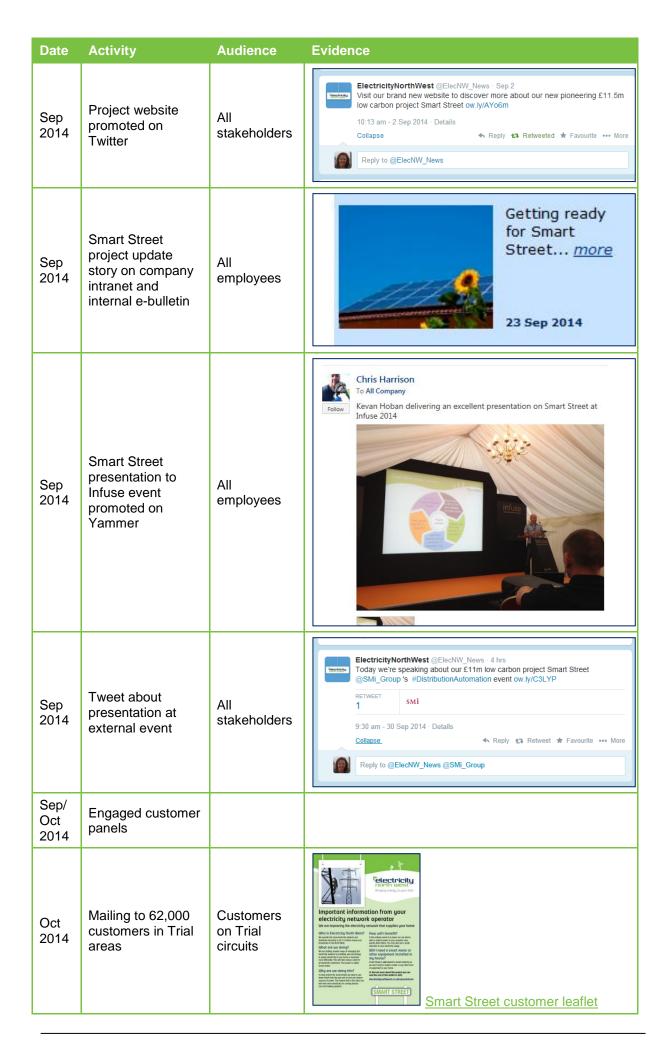
Risk ID	Risk Title	Risk Description	Status
20	Hv ground mounted capacitor modifications	Due to changes to policy/codes of practice within ENWL since the project started modifications are required to the capacitor design.	Closed
21	Hv ground mounted capacitor delivery	Supplier has not met agreed delivery timescales. This is in part due to the supplier failing to source components within anticipated timescales.	Closed
22	LV capacitor software	Delays in supply of latest version of firmware for LV capacitors from ABB.	Closed
23	VT failure for O/H capacitors	Operational restriction now in place on Mid Central Electric VT's, company wide due to disruptive failures. This restriction came into force days before the installation of the HV O/H capacitors which are fitted with this type of VT.	Closed
24	Signal strength issues with Lynx devices at some locations.	No, weak or varied signal strength is being experienced at some link box locations.	Closed
25	RTU component failure	A component failure within the second and final batch of system RTU's has been identified by the supplier CG.	Closed
26	Bell house failure	Water has filled the link box bell house at a number of sites	Closed
27	Lynx signal	Poor or no signal at some of the Lynx sites	Closed
28	Weezap firmware update	All Weezap devices require updating at factory and swapped over on site	Closed
29	HV capacitor firmware	Ongoing problems with Hv capacitor firmware	Closed
30	Land access issues for o/h capacitor installations	Due to extremely wet weather land owners are preventing land access for the work to erect the HV o/h capacitors.	Closed
31	Land access issues for o/h capacitor installations	Due to extremely wet weather land owners are preventing land access for the work to erect the HV o/h capacitors.	Closed
32	HV GM capacitor interlocking	Concerns were raised by ENW System operations regarding the interlocking on the HV GM capacitors	Closed

# **APPENDIX F - SMART STREET COMMUNICATIONS REGISTER**

Date	Activity	Audience	Evidence
Aug 2013	eta proposal video on YouTube	All stakeholders	You Tube
Aug 2013	Internal announcement on proposed project in weekly ebulletin	All employees	Weekly Communications Bulletin  Friday 16 August 2013  Latest bid to Low Carbon Networks Fund  Last week we submitted our latest bid submission to Ofgem's Low Carbon Network Fund (LCNF).  This year we are bidding for £9 million for a project known as 'ete', named after the Greek symbol for efficiency, which builds on the learning from our previous successful LCNF projects Cc and CLASS.  By combining innovative technology with existing assets, ete will make our networks and customers' appliances perform more efficiently and make it easier to adopt solar panels, electric vehicles and heat pumps onto our network. Benefits include reduced energy bills for customers, reduced DuSS costs and reduced carbon emissions.  Our future networks team will present the ete concept to an expert panel later this month. A decision on whether we will receive the funding to take the project forward will be announced in November. Find out more about the LCNF and our previous projects on The Voll.
Nov 2013	Smart Street funding press release	All external stakeholders	Press release
Nov 2013	Smart Street funding announced	Twitter	£11.5 million 'Smart Street' trial set for North West power network ow.ly/ri9YK  4 # 2 ***  twitter.com/ElecNW_News
Nov 2013	Internal announcement about funding in weekly ebulletin	All employees	PREFORMANCE VALUE Bringing energy to your door Weekly Communications Bulletin Friday 29 November 2013  Green light for £11.5 million low carbon project  We are delighted to announce that we have been granted funding for our latest future networks project, following a bid to Ofgenris Second Tier Low Carbon Networks (LCN Fund.  Smart Street, which runs from January 2014 until December 2017, builds on the learning from our two previous projects — Capacity to Customers and CLASS. By combining innovative technology with existing assets, the project aims to make our networks and customers' appliances perform more efficiently and make it leaser to addy stoler panels, electric vehicles and theat jumps onto our network.  This innovative approach will keep costs down for customers, reduce carbon emissions and help us get the most from our existing network.  The Smart Street project was originally submitted for funding to the LCN Fund under the name of 'eta' but has been renamed to provide a more customer focused title.  Find out more about the LCN Fund and our other projects on our <u>websitis</u> .
Dec 2013	Funding announced in internal magazine, NewsWire	All employees	Green light for 'Smart Street' NEWS project NIST IN!

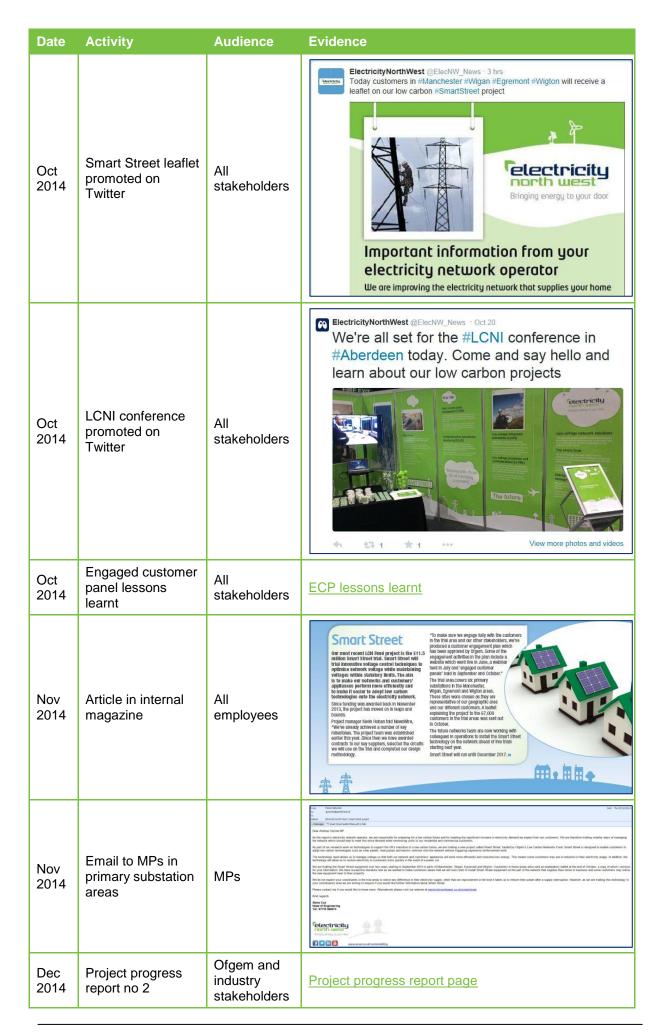








Date	Activity	Audience	Evidence
Oct 2014	Leaflet and video in internal ebulletin	All employees	the weekly bulletin for our people  Edition 21  Friday 24 October 2014  Latest news  Smart Street customer leaflets sent out this week  Today we're sending a leaflet to 19,500 customers in the trial areas of our Low Carbon Networks Fund project, Smart Street.  Although the trials don't start until next year, we're writing to customers now to let them know that we will soon be installing new equipment on the part of the network that supplies their home or business. Customers will benefit from the equipment as we potentially will be able to restore power more quickly in the unlikely event of a power cut. They may also see a small reduction in their electricity usage.  By introducing new technology Smart Street will balance voltage so that our network and customers' appliances perform more efficiently. It will also be much easier to adopt new low carbon technologies (such as solar panels, electric vehicles and heat pumps) onto the electricity network. This innovative approach will help to keep costs down for customers, get the most from the existing network and reduce carbon emissions.  You can see the customer leaflet and our latest animated video on our website here.
Oct 2014	Smart Street leaflet and video promoted on Linked In	All stakeholders	Smart Street leaflet issued to customers  Jane Stell Communications Manager, Electricity North West Today customers in the trial areas of our Low Carbon Networks Fund project, Smart Street, will receive a leaflet explaining all about the project.  Although the trials don't start until next year, we're writing to customers now to let them know that we will soon be installing new equipment on the part of the network that supplies their home or business. Customers will benefit from the equipment as we potentially will be able to restore power more quickly in the unlikely event of a power cut. They may also see a small reduction in their electricity usage.  By introducing new technology Smart Street will balance voltage so that our network and customers' appliances perform more efficiently. It will also be much easier to adopt new low carbon technologies (such as solar panels, electric vehicles and heat pumps) onto the electricity network. This innovative approach will help to keep costs down for customers, get the most from the existing network and reduce carbon emissions.  You can see the customer leaflet and our latest animated video at www.enwl.co.uk/smartstreet.
Oct 2014	Smart Street leaflet promoted on Yammer	All employees	Jane Stell To All Company Today customers in the trial areas of our Low Carbon Networks Fund project, Smart Street, will receive a leaflet explaining all about the project.  Although the trials don't start until next year, we're writing to customers now to let them know that we will soon be installing new equipment on the part of the network that supplies their home or business. Customers will benefit from the equipment as we potentially will be able to restore power more quickly in the unlikely event of a power cut. They may also see a small reduction in their electricity usage.  You can see the customer leaflet and our latest animated video at www.electricitynorthwest.co.uk/smartstreet.  ENWL SmartStreet - Low Carbon Network Project www.enwl.co.uk Smart Street aims to make networks and customers' appliances perform more efficiently and make it easier to adopt low carbon technologies - Read  Smart Street leaflet FINAL Uploaded to All Company > Files  Like · Reply · Share · More · 28 minutes ago



Date	Activity	Audience	Evidence
Jan – Feb 2015	Letters to customers affected by technology installation	Customers in Trials areas	Copy of letter
Feb 2015	Smart Street video promoted on Twitter	All stakeholders	VIDEO: Discover more about how we're planning for the future with our new £11.5m low carbon project Smart Street youtube.com/watch?v=WepVyN
April 2015	Smart Street video promoted on Twitter	All stakeholders	ElectricityNorthWest @ElecNW_News - Apr 7 Watch our animated video to learn more about our low carbon #SmartStreet project youtube.com/watch?v=ezCvpe
April 2015	Smart Street webinar promoted on Twitter	All stakeholders	ElectricityNorthWest @ElecNW_News - 9 mins Discover more about our low carbon #SmartStreet project by signing up to our webinar on 30 April. Register here: eventbrite.co.uk/e/smart-street
April 2015	Smart Street webinar promoted on Linked In	All stakeholders	Electricity North West shared: Following * 10m Discover more about our low carbon Smart Street project by signing up to our webinar on 30 April. Register here: https://lnkd.in/dpqvwjx
April 2015	Smart Street webinar promoted on Linked In via Low Carbon Networks Forum	All stakeholders	Electricity North West's Smart Street webinar – 30th April Jane Stell Communications Manager, Electricity North West Later this month we are holding our next learning and dissemination webinar on our Low Carbon Networks Fund project – Smart Street.  Smart Street builds on the learning from our two previous projects – Capacity to Customers and CLASS. By Like (2) + Comment + Unfollow + 7 days ago
April 2015	Smart Street webinar recording on Linkedin and Twitter	All stakeholders	What's happening?  ElectricityNorthWest @ElecNW_News - 33 secs Last month we held our second webinar on our low carbon project Smart Street. Watch the webinar here: youtu.be/kNbUg_TVOBk #lowcarbon  View media  Jane Stell Communications Manager, Electricity North West  Watch our latest Smart Street webinar  Last month we held our second webinar on our low carbon project Smart Street. By combining innovative technology with existing assets, Smart Street is aiming to make our networks and customers' appliances perform more efficiently and make it easier to adopt low carbon technologies onto our network You can see a recording of the webinar at: https://youtu.be/kNbUg_TVOBk less
April 2015	Smart Street webinar recording on Yammer	All employees	Jane Stell 5 minutes ago  Last month we held our second webinar on our low carbon Smart Street project. On the day we had one or two technical challenges but thanks to the wonders of video editing software, here's a recording that makes it look virtually seamless. Well done to kevin hoban, Damien Coyle and Dan Harber for taking it all in their stride. https://youtu.be/kNbUg_TVOBkless  cc: kevin hoban, Damien Coyle, and Dan Harber  Smart Street webinar April 2015 youtu.be By combining innovative technology with existing assets, Smart Street is aiming to make our networks and customers' appliances perform more effic
April 2015	Smart Street webinar	All stakeholders	Slide presentation Webinar recording

Date	Activity	Audience	Evidence
June 2015	Smart Street advertorial	All stakeholders	E&T magazine ad
June 2015	Project progress report no 3	Ofgem and industry stakeholders	Project progress report page
June 2015	LV management protocols document on website	Ofgem and industry stakeholders	LV network management protocols
June 2015	Internal comms update in weekly ebulletin	Employees	the weekly bulletin for our people  Edition 54  Edition 54  Edition 54  Latest news  Next steps for Smart Street  Our £115 million Smard Street project is taking innovative voltage control techniques to make networks and customers' appliances perform more friciently and make it easier to adopt low carbon technologies (solar panels, electric vehicles and heat pumps) onto the electricity network.  Since the project began last year we have installed more of the technology needed for the trials of the steep on parts of the network serving 67,000 customers in the Marchester. Wigne. Egremont and Wignen areas.  We have a late insured a fastilitie to controver server by the visit control and control extended customers affected by the installation of Smard Street egiptomer. We will be holding be fings for our contact centre fearms meant.  As part of the Gmard Street project we need to review our procedures and codes of practice relating to our carbon controls, persons might need to make if the Smard Street trial is successful and subsequently rolled out across Great Street.  The review document entitled LV network management protocols is available to view on The Voil.  You can find out more about Smard Street and our other low carbon projects at week.carbot.co.ak/th/hutture
July 2015	Contact centre briefing	Customer- facing employees	Contact centre presentation
July 2015	Stakeholder update	All stakeholders	Stakeholder newsletter
Sep 2015	Learning event promoted on Twitter	All stakeholders	ElectricityNorthWest @ElecNW_News - Sep 18  Next month we're holding a learning event on our low carbon project Smart Street.Find out more and sign up hereow.ly/Sljul
Sep 2015	Learning event promoted on Linked In	All stakeholders	Jane Stell Communications Manager, Electricity North West  Smart Street learning event, London - 13 October 2015  Next month we're holding our first learning and dissemination event on our Low Carbon Networks Fund project - Smart Street.  By combining innovative technology with existing assets, Smart Street aims to make our networks more  Comment (0) * Like (0) * Unfollow 28 days ago
Sep 2015	Smart Street video promoted on Twitter	All stakeholders	ElectricityNorthWest @ElecNW_News - 23 hrs  VIDEO: Discover more about how we're planning for the future with our £11.5m low carbon project Smart Street youtube.com/watch?v=WepVyN  View media
Oct 2015	Presentation on Smart Street at Infuse event	Kelvatek's Infuse event delegates	ElectricityNorthWest Retweeted  Pete Murray @pete_keivatek · Oct 7 @Kelvatek kelvatek Damien Coyle @ElectricityNW presenting at #INFUSE2015 on Smart street  Infuse

Date	Activity	Audience	Evidence
Oct 2015	Learning event	All stakeholders	Event slides
Oct 2015	Learning event on Twitter	All stakeholders	ElectricityNorthWest @ElecNW_News - Oct 13 Today we're in London sharing key findings on our #lowcarbon project Smart Street ow.ly/TkHe8 ow.ly/I/dFDhh
Oct 2015	Learning event on LinkedIn	All stakeholders	Jane Stell Communications Manager, Electricity North West  Smart Street learning event - further information  Yesterday, the Electricity North West innovation team were in London to hold a learning event on our low carbon project Smart Street. The team shared information on the project with industry stakeholders at The Crystal - project more  Comment (0) • Like (0) • Unfollow 1 second ago
Nov 2015	Presentation at annual LCNI conference	Industry stakeholders	Conference slides
Nov 2015	Supplier letter	Electricity supply companies	Letter to suppliers
Dec 2015	Project progress report no 4	Ofgem and industry stakeholders	Project progress report page
Jan 2016	Stakeholder update	All stakeholders	Stakeholder newsletter
Jan 2016	Start of live trials	All stakeholders	Latest updates  Smart Street goes livel 29 January 2016 Following a challenging installation programme the Smart Street technologies have been commissioned and the project trials are under way.  See our key documents page for the latest project updates.

Date	Activity	Audience	Evidence
Feb 2016	Internal comms update in weekly ebulletin	All employees	the weekly bulletin for our people  Edition 85 Friday 12 February 2016  Latest news  Smart Street briefings  Following a challenging installation programme the £11.5 million Smart Street project is now live and the team are holding a series of meetings to update you on the technology installation and the project trials.  Smart Street is trialling innovative voltage control techniques to make our networks and customers' appliances perform more efficiently and make it easier to adopt low carbon technologies onto the electricity network. Its the first demonstration in Great Britain of a fully centralised, low voltage network management and automation system.  The trials will take place over a two-year period using a two-week-on / two-week-off test regime. This will enable us to compare one year's worth of Smart Street data with normal network operation, so we can calculate the overall benefits of Smart Street and understand any impact on the 67,000 customers served by the trial circuits in Manchester, Wigan, Wigton and Egremont.  During the technology build we have installed a range of new devices including Weezaps and Lynx, endpoint monitors, low voltage capacitors, high voltage capacitors and on-load tap changing transformers. All of this equipment has been integrated into our network management system and is controlled by bespoke Spectrum 5 software developed by Siemens.  The briefings will last about an hour and will take place between 8:30AM and 12:30PM at the following dates and locations:  Borron Street boardroom: Wednesday 24 February 2016  Boroadway meeting room: Chadderton, Monday 29 February 2016  Conference room, Whitebirk: Tuesday 1 March 2016  Ground floor office, Hillitop: Thursday 3 March 2016  Ground floor office, Hillitop: Thursday 3 March 2016  Ground floor office, and the future Networks team.
Feb 2016	Advertorial	All stakeholders	E&T magazine ad
Feb/ Mar 2016	Internal briefings	Operational employees	Slides on website?
April 2016	Raw monitoring data	All stakeholders	Smart Street trial data  As part of the Smart Steet priect we need to collect and analyse a varied and spoliticant amount of that data so that we can share our findings with the rest of the industry. This includes information on voltage and power quality so that we can quantity the effects of Smart Street on the regional and national electricity nethricits and our service to customers.  The most recent month's data is available below. For previous months' data, please contect us.  April 2016  1 April 2016  7 April 2016  1 April 2016  1 April 2016  2 April 2016  3 April 2016  3 April 2016  3 April 2016  4 April 2016  4 April 2016  10 April 2016  11 April 2016  2 April 2016  3 April 2016  3 April 2016  1 April 2016  4 April 2016  1 April 2016  3 April 2016  4 April 2016  3 April 2016  3 April 2016  4 April 2016  3 April 2016  3 April 2016  4 April 2016  3 April 2016  4 April 2016  4 April 2016  5 April 2016
May 2016	Smart Street video promoted on Twitter	All stakeholders	ElectricityNorthWest @ElecNW_News - May 17 Watch our animated video to learn more about our low carbon #SmartStreet project  A day in the life of Smart Street Smart Street is an £11.5 million project funded by the Low Carbon Networks Fund which will keep costs down for customers, reduce carbon emissions and help ge youtube.com

Date	Activity	Audience	Evidence
May 2016	Presentation at Utility Week Live, Birmingham	All stakeholders	Yammer  GB Geraldine Bryson Follow – May 17 at 2:37pm from iPhone kevin hoban presenting on smart street at utility week live conference at NEC Birmingham cc: kevin hoban  RICITY THEATRE  CONNICTED  UNILITED  UNITED  UNITED
June 2016	Project progress report no 5	Ofgem and industry stakeholders	Project progress report page
July 2016	Stakeholder update	All stakeholders	Stakeholder newsletter
Oct 2016	LCNI conference	Industry stakeholders	Slide presentation
Oct 2016	Promotion of LCNI conference in internal magazine and Connect e- bulletin	All employees	Innovation  Flying the flag at our industry conference  We will see the season of the
Nov 2016	Briefing at Manchester Electrical Energy and Power Systems workshop	Industry stakeholders	Presentation slides
Dec 2016	Project progress report no 6	Ofgem and industry stakeholders	Project progress report page

Date	Activity	Audience	Evidence
Jan 2017	Innovation roadshow	All employees	The state of the s
Feb 2017	Industry newsletter	All stakeholders	Newsletter page
Feb 2017	Advertorial	All stakeholders	E&T magazine ad
Feb 2017	Smart Street workshop	Industry stakeholders	Slide presentation
Feb 2017	Internal comms update in weekly ebulletin	All employees	Smart Street project update  28 February 2017  We are now at the halfway point of our Smart Street trials and to mark the occasion we held a technical workshop on 28 February at our Lifey House office to update our stakeholders on our progress. Colleagues from other to see how Smart Street equipment integrates with the assisting heldon, action and rust technology sealalations to see how Smart Street equipment integrates with the assisting heldon.  The £11.5 million Smart Street project is trailing innovative voltage control techniques to enable our networks and customers' appliances to perform more efficiently and make it easier to adopt low carbon technologies onto the electricity feetback.
Feb 2017	Workshop promoted on Twitter	All stakeholders	ElectricityNorthWest @FlecNW_News - 9m Great session today with @Kelvatek @SPEnergyNetwork @ESBNetworks @SiemensUKNews on our Smart Street project enwl.co.uk/smartstreet

Date	Activity	Audience	Evidence
Feb 2017	Workshop promoted on Yammer	All employees	Ben Ingham – Tuesday at 3:35pm from iPhone Successful workshop today around the Smart St project, plenty of interest from the other DNOs and the Manchester weather held off long enough for us to visit some of the sites involved.
April 2017	Smart Street learning installations	All stakeholders	
Apr 2017	IET event	IET	Slide presentation
Apr 2017	IET presentation on Twitter	IET	ElectricityNorthWest @ElecNW_News · 4h Today we're sharing findings from our #innovative Smart Street project with members of the @TheIET. Find out more at enwl.co.uk/smartstreet